



APPENDIX 2

'INVESTING IN CHANGE' – NGB QUESTIONNAIRE – JANUARY 2003

Many thanks for agreeing to participate in this survey. It is important that the views of all recognised governing bodies are heard, and contribute towards the Investing in Change project

Notes and Instructions

- 1. For the purpose of this questionnaire, we have used the term NGB (National Governing Body) to cover all sporting organisations. Please complete this questionnaire even if you would not categorise your organisation as an NGB, but as another type of sports organisation. If you have received this questionnaire you should complete it as the distribution list has been carefully compiled.*
- 2. This questionnaire should be completed by the Chief Executive (CEO) of your NGB. If your NGB does not have a CEO, the questionnaire should be completed by the person who has senior responsibility for the on-going management of the NGB.*
- 3. We are seeking your own views and opinions of your NGB. There is no need to consult colleagues within your NGB to achieve a consensus 'opinion'. This questionnaire is to you as an individual representative of a NGB.*
- 4. Please ensure your answers refer to the Governing Body you are directly responsible for. For example, if your NGB is a home country level NGB, or your NGB is a sub-discipline of a broader sports NGB, ensure your answers refer to your NGB only - not to the UK level or umbrella NGB.*
- 5. Please answer all questions as fully and honestly as possible in order to provide useful feedback. All answers will remain anonymous at all times and responses will be collated and analysed to provide an indication of broad themes. No individuals or NGBs will be mentioned by name.*
- 6. Please complete the questionnaire by MIDNIGHT Sunday 9th Feb.*
- 7. The questionnaire should take no longer than 30 minutes to complete and there is a bar on-screen to indicate your progress.*

There are 21 questions on the following areas:

Section 1 - General Background

Section 2 - Membership

Section 3 - Purpose and Objectives

Section 4 - Stakeholders

Section 5 - Challenges

Section 6 - Potential Modernisation help for NGBs

8. Please click on the forward button below to enter the questionnaire.

9. NB: YOU DO NOT HAVE TO COMPLETE THE SURVEY IN ONE SITTING; THE SURVEY STORES YOUR RESULTS AS YOU PROGRESS. IF YOU LEAVE THE SURVEY AND RETURN IT WILL TAKE YOU TO THE POINT WHERE YOU LEFT TO CONTINUE.

10. If you would prefer to complete a paper copy of this questionnaire, please reply to the e-mail which accompanied this link, stating the name and address of the person who will be completing the questionnaire. A copy of the questionnaire and a reply paid envelope will then be forwarded to you as soon as possible.



SECTION 1: GENERAL BACKGROUND

Please complete the following information about your NGB:

(Check all that apply)

- Your name:
- Your job / role title at your NGB:
- Please write in full name of your NGB:

Q1 - Q1: Which of the following best describes your NGB?

(Check one)

- UK NGB / Organisation
- Home Country NGB / Organisation
- Regional Association
- Other (please write in)

Q2: How many staff in the following area does your NGB have?

Q2A - Q2A: Management and Administration Staff

Note. Management and Administration staff are those who 'run' the NGB i.e. its business administration, as opposed to those involved in sports development, coaching and so on.

Please write in number.

(Check all that apply)

- Full-time
- Part-time
- Voluntary

Q2B - Q2B: Sporting Staff (coaching and technical)

Please write in number

(Check all that apply)

- Full-time
- Part-time
- Voluntary



Q2C - Q2C: Development Staff

Please write in number

(Check all that apply)

- Full-time
- Part-time
- Voluntary

Q3 - Q3: Does your NGB have the following executive posts?

Please choose all that apply

(Check one alternative per row)

	Full-time	Part-time	Voluntary	Not at all
Chief Executive / General Secretary / MD	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Finance Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Financial Controller	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Commercial Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marketing Manager	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Human Resources (HR) Manager	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Development Manager	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Performance Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
National Coach	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q4 - Q4: What is the total annual turnover - i.e. gross income - for your NGB?

Please write in figure to nearest £1000

(Type text)

Q5 - Q5: Referring to the total annual turnover in the previous question, please can you provide a breakdown (by percentage) of the sources of this income.

Please write in figures and ensure total equals 100%

(Check all that apply)

- Membership fees
- Other self-generated income (eg sponsorship, commercial income, donations)
- Exchequer funding
- Other central funding / grants
- Other (write in)
- Other (write in)



Q6 - Q6: Which of the following best describes your forecast for the financial performance of your NGB over the next year?

(Check one)

- Will make a surplus (profit)
- Will make a loss
- Will break even

SECTION 2: MEMBERSHIP

The following section asks about your NGB's members.

Q7 - Q7: Does your NGB have member clubs?

(Check one)

- Yes
- No

Q8 - Q8: How many member clubs does your organisation currently have?

Please write in figure

(Type text)

Q9 - Q9: Does your NGB have individual members?

(Check one)

- Yes
- No



Q10 - Q10: How many individual members does your NGB currently have?

Please write in figure

(Type text)

SECTION 3: PURPOSE AND OBJECTIVES

This section asks about the core purpose of your NGB, about how important various objectives and activities are to your NGB and about how many resources your NGB uses on those objectives and activities.

Q11 - Q11: Please summarise the core purpose of your NGB in one sentence (max 35 words). By core purpose we mean the primary aim or 'raison d'etre' for your NGB.

(Type text)

Q12 - Q12: Thinking about the vision and strategy for your NGB, how defined do you think this is?

(Check one)

- Very well defined
- Quite well defined
- Not very well defined
- Not at all well defined



The following questions contain a list of activities and objectives NGBs may have.

Thinking about your NGB please state how IMPORTANT each activity or objective is for your NGB.

On a scale of one to seven, 7 means extremely important and 1 means of no importance at all to your NGB.

**Q13A - Q13A: How important are the following activities or objectives for your NGB?
7 = Extremely Important, 1 = Of no importance**

(Check one alternative per row)

	7	6	5	4	3	2	1
Developing a vision and strategic plan for the sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Bringing all NGBs in your sport under one umbrella organisation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Reducing and streamlining the number of NGBs in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Regionalising your NGB	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marketing your sport to maximise income / membership	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q13B - Q13B PARTICIPATION RELATED

**How important are the following activities or objectives for your NGB?
7 = Extremely Important, 1 = Of no importance**

(Check one alternative per row)

	7	6	5	4	3	2	1
Increasing adult participation in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Increasing child / youth participation in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Increasing access to your sport for minority groups	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Retaining existing participants within the sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ensuring equal opportunities of access at all levels and in all areas of sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q13C - Q13C ELITE

How important are the following activities or objectives for your NGB?
7 = Extremely Important, 1 = Of no importance

(Check one alternative per row)

	7	6	5	4	3	2	1
Development of elite athletes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Winning more medals in international competition	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Selecting and preparing teams for international competitions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q13D - Q13D RULES AND COMPETITIONS

How important are the following activities or objectives for your NGB?

7 = Extremely Important, 1 = Of no importance

(Check one alternative per row)

	7	6	5	4	3	2	1
Maintaining and building official links with international governing bodies	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Developing and managing the competition structure of your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Organising and hosting elite level competitions - eg national / international	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Managing rules and regulations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Administering the sport - marshals, officials and judges	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Managing discipline, grievance issues and appeals	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q13E - Q13E DAY TO DAY RUNNING

How important are the following activities or objectives for your NGB?

7 = Extremely Important, 1 = Of no importance

(Check one alternative per row)

	7	6	5	4	3	2	1
Implementing shared services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Recruiting, retaining and managing volunteers in the sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Providing services to Member Clubs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Providing services to Individual Members	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Developing and maintaining databases on participants, members etc.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Developing policies for child protection, health and safety, equity and so on	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q13F - Q13F COACHING AND DEVELOPMENT

How important are the following activities or objectives for your NGB?

7 = Extremely Important, 1 = Of no importance

(Check one alternative per row)

	7	6	5	4	3	2	1
Developing and controlling coaching and coach development	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Establishing links with schools and local authorities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Providing 'pathways of development' for participants	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q13G - Q13G BROADER OBJECTIVES

How important are the following activities or objectives for your NGB?

7 = Extremely Important, 1 = Of no importance

(Check one alternative per row)

	7	6	5	4	3	2	1
Improving the health of the nation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Raising the profile of the country through sporting events and successes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Increasing the profile of your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



The following questions show the same list of activities and objectives as in Question 13. Thinking about you NGB please state the **LEVEL OF RESOURCES** (time, money, staff - paid and volunteers etc.) which your NGB currently devotes to each activity or objective.

On a scale of one to seven, 7 means an extremely high level of resources and 1 means no resources at all.

Please use the scrollbar to move through the options.

Q14A - Q14A STRUCTURE AND PLANNING

Please state the level of resources devoted by your NGB to each activity or objective

7 = Extremely high level of resources, 1 = No resources

(Check one alternative per row)

	7	6	5	4	3	2	1
Developing a vision and strategic plan for the sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Bringing all NGBs in your sport under one umbrella organisation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Reducing and streamlining the number of NGBs in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Regionalising your NGB	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marketing your sport to maximise income / membership	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q14B - Q14B PARTICIPATION RELATED

Please state the level of resources devoted by your NGB to each activity or objective

7 = Extremely high level of resources, 1 = No resources

(Check one alternative per row)

	7	6	5	4	3	2	1
Increasing adult participation in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Increasing child / youth participation in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Increasing access to your sport for minority groups	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Retaining existing participants within the sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ensuring equal opportunities of access at all levels and in all areas of sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q14C - Q14C ELITE

Please state the level of resources devoted by your NGB to each activity or objective

7 = Extremely high level of resources, 1 = No resources

(Check one alternative per row)

	7	6	5	4	3	2	1
Development of elite athletes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Winning more medals in international competition	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Selecting and preparing teams for international competitions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q14D - Q14D RULES AND COMPETITIONS

Please state the level of resources devoted by your NGB to each activity or objective

7 = Extremely high level of resources, 1 = No resources

(Check one alternative per row)

	7	6	5	4	3	2	1
Maintaining and building official links with international governing bodies	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Developing and managing the competition structure of your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Organising and hosting elite level competitions - eg national / international	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Managing rules and regulations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Administering the sport - marshals, officials and judges	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Managing discipline, grievance issues and appeals	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q14E - Q14E DAY TO DAY RUNNING

Please state the level of resources devoted by your NGB to each activity or objective

7 = Extremely high level of resources, 1 = No resources

(Check one alternative per row)

	7	6	5	4	3	2	1
Implementing shared services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Recruiting, retaining and managing volunteers in the sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Providing services to Member Clubs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Providing services to Individual Members	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Developing and maintaining databases on participants, members etc.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Developing policies for child protection, health and safety, equity and so on	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q14F - Q14F COACHING AND DEVELOPMENT

Please state the level of resources devoted by your NGB to each activity or objective

7 = Extremely high level of resources, 1 = No resources

(Check one alternative per row)

	7	6	5	4	3	2	1
Developing and controlling coaching and coach development	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Establishing links with schools and local authorities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Providing 'pathways of development' for participants	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q14G - Q14G BROADER OBJECTIVES

Please state the level of resources devoted by your NGB to each activity or objective

7 = Extremely high level of resources, 1 = No resources

(Check one alternative per row)

	7	6	5	4	3	2	1
Improving the health of the nation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Raising the profile of the country through sporting events and successes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Increasing the profile of your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



SECTION 4: STAKEHOLDERS

The following section looks at the stakeholders your NGB deals with.

Q15 - Q15: NGBs serve a complicated network of stakeholders. Thinking about your NGB currently, please state the extent to which the following stakeholders influence your NGB in terms of the role, planning and activities that your NGB undertakes.

(Check one alternative per row)

	Currently influences your NGB strongly	Currently influences your NGB somewhat	Currently has little influence on your NGB	Currently has no influence on your NGB
Government	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
UK Sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sport England	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sportscotland	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sports Council for Wales	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sports Council for Northern Ireland	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Central Council of Physical Recreation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Confederation of British Sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
NI Sports Forum	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scottish Sports Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Welsh Sports Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
British Olympic Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q15B - Q15 continued: NGBs serve a complicated network of stakeholders. Thinking about your NGB currently, please state the extent to which the following stakeholders influence your NGB in terms of the role, planning and activities that your NGB undertakes.

(Check one alternative per row)

	Currently influences your NGB strongly	Currently influences your NGB somewhat	Currently has little influence on your NGB	Currently has no influence on your NGB
British Paralympic Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Commonwealth Games Councils	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
International Federation of your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other NGBs in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Members - clubs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Members - individuals	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Elite athletes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
General participants	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Youth	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Schools	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Local Authorities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Commercial / Private operators in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other (please write in)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q16 - Q16: Thinking about the future for your NGB, please state to what extent you think your NGB should serve the interests of the following stakeholders going forward, in terms of the roles, planning and activities of your NGB.

(Check one alternative per row)

	Should definitely serve	Should probably serve	Should probably not serve	Should definitely not serve
Government	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
UK Sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sport England	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sportscotland	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sports Council for Wales	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sports Council for Northern Ireland	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Central Council of Physical Recreation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Confederation of British Sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
NI Sports Forum	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scottish Sports Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Welsh Sports Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
British Olympic Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q16B - Q16 continued: Thinking about the future for your NGB, please state to what extent you think your NGB should serve the interests of the following stakeholders going forward, in terms of the roles, planning and activities of your NGB.

(Check one alternative per row)

	Should definitely serve	Should probably serve	Should probably not serve	Should definitely not serve
British Paralympic Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Commonwealth Games Councils	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
International Federation of your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other NGBs in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Members - clubs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Members - individuals	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Elite athletes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
General participants	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Youth	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Schools	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Local Authorities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Commerical / Private operators in your sport	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



SECTION 5: CHALLENGES

In the following section we would like to look at the major challenges facing your NGB.

Q17 - Q17: What are THE 3 MAIN OBSTACLES preventing your NGB from delivering its objectives and operating effectively?

Please write in

(Check all that apply)

- 1st Obstacle
- 2nd Obstacle
- 3rd Obstacle

Q18A - Q18: How important do you think the following areas are in the effective and efficient running of your NGB?

7=Extremely important, 1=Not at all important

(Check one alternative per row)

	7	6	5	4	3	2	1
Financial Management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event Management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Human Resources (HR)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Information Technology	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Legal knowledge and advice	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marketing & PR	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q18B - Q18 continued: How important do you think the following areas are in the effective and efficient running of your NGB?

7=Extremely important, 1=Not at all important

(Check one alternative per row)

	7	6	5	4	3	2	1
Membership services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Volunteer Management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Effective Board / Committee structures and decision making process	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Board / Committee member experience and competencies	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q18C - Q18 continued: How important do you think the following areas are in the effective and efficient running of your NGB?

7=Extremely important, 1=Not at all important

(Check one alternative per row)

	7	6	5	4	3	2	1
Executive management experience and competencies	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Staff training and career development	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Team building and motivation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other (please write in)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other (please write in)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q19A - Q19: How do you rate the current skills and competencies of your NGB in the following areas?

7=Extremely strong in that skill / competency, 1=Very weak in that skill / competency

(Check one alternative per row)

	7	6	5	4	3	2	1
Financial Management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Event Management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Human Resources (HR)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Information Technology	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Legal knowledge and advice	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marketing & PR	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Q19B - Q19 continued: How do you rate the current skills and competencies of your NGB in the following areas?

7=Extremely strong in that skill / competency, 1=Very weak in that skill / competency

(Check one alternative per row)

	7	6	5	4	3	2	1
Membership services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Volunteer management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Effective Board / Committee structures and decision making process	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Board / Committee member experience and competencies	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q19C - Q19 continued: How do you rate the current skills and competencies of your NGB in the following areas?

7=Extremely strong in that skill / competency, 1=Very weak in that skill / competency

(Check one alternative per row)

	7	6	5	4	3	2	1
Executive management experience and competencies	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Staff training and career development	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Team building and motivation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

SECTION 6: POTENTIAL MODERNISATION HELP FOR NGBS

In this section we look at potential help which might be made available to NGBs to help with modernisation.

Q20 - Q20: What ARE THE 3 MAIN areas where you would like to see help for NGBs or your specific NGB?

Please write in

(Check all that apply)

- Area 1
- Area 2
- Area 3



Q21 - Q21: Below is a list of potential ideas which might help NGBs in terms of modernisation.

Thinking about your organisation, please state how likely your governing body would be to use these services.

7=Would definitely use, 1=Very unlikely to use.

(Check one alternative per row)

	7	6	5	4	3	2	1
General business training for key management staff	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Provision of benchmarking and best practice information from other NGBs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Volunteer recruitment, management and support	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Training for Board Directors	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Help and advice with marketing, sponsorship and PR	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Help and advice with HR - eg employment contracts, recruitment policies etc.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Help and advice on provision of IT, including databases and websites	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Help and advice with legal issues - eg contracts, employment law etc.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Help and advice with fulfilling statutory requirements - eg Child Protection, Health and Safety etc.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Web-based intranet site with relevant information and best practice on effective and efficient running of NGBs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sharing offices and other centrally provided resources with other NGBs - eg photocopying, admin staff etc.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Forums for NGB officers to meet and discuss issues on a more frequent basis	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Q22 - Q22: Please use the space below to note down any other points you would like to communicated regarding the modernisation of NGBs

(Type text)

Thank you very much for your time.

Selecting the >> button will submit your responses.